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Processes Author Karen  
Martin Nov 2012**

**Metrics Based  
Process Mapping  
Identifying And  
Eliminating Waste  
In Office And  
Service Processes  
Author Karen  
Martin Nov 2012**

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~~Metrics-Based Process Mapping: What, When, and How Visualizing, Measuring and Optimizing Your Processes with Metric Based Process Mapping~~ **Metrics-Based**

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**Process Mapping Metrics Based Process Mapping (Part 1 of 3)**

**Metrics-Based Process Mapping Work**

**Standardization \u0026**

**Metrics-Based Process**

**Mapping Metrics Based Process Mapping Identifying and**

**Eliminating Waste in Office and**

**Service Processes Metrics-Based**

**Process Mapping Identifying and**

**Eliminating Waste in Office and**

**Service Processes Metrics-**

**Based Process Mapping (Part 2 of 3)**

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Value Stream Mapping: How to

Visualize Work \u0026 Align

Leadership for Organizational

Transformation Value Stream and

Process Mapping: When You Opt

for Each Value Stream Map -

What is it? How do we use it? How

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straight to the point: what is a  
value stream map Process  
Mapping **Process Metrics**  
**(Video 8) An Introduction to**  
**Lean Thinking** Process  
Improvement: Six Sigma \u0026amp;  
Kaizen Methodologies Process  
Mapping **How to Develop Key**  
**Performance Indicators**

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Lecture 15 Agile Value Stream  
Mapping *The Revelation Of The  
Pyramids (Documentary)*  
*Metrics-Based Process Mapping -  
Excel Tool Product Demo (Part 3  
of 3)* *"5 Pillars Of a Trading Plan  
And Uneasy Truths"* *EP: 5 With*

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Mapping in Office \u0026amp; Service  
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Development **Metrics Based  
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Metrics-Based Process Mapping  
(MBPM) is a tactical-level, visual  
mapping approach that enables  
improvement teams to make  
effective, data-based decisions  
regarding waste elimination and  
measure ongoing process  
performance. The mapping  
technique, often used to drill  
down from a value stream map,  
integrates the functional  
orientation of traditional swim-

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lane process maps with time and quality metrics that are essential for designing improved processes.

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Process  
Components  
Types of  
Processes  
Process  
Management  
What Is Metrics-  
Based Process Mapping  
(MBPM)?  
Strategic and  
Methodological  
Improvement  
Mapping  
Preparation  
Scoping the Process  
Being Mapped  
Forming the  
Mapping Team  
Mapping  
Logistics  
Communication and Data  
Gathering  
Mapping Essentials:  
Understanding the Current  
State  
First Pass: Identify the  
Process ...

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Metrics-Based Process Mapping (MBPM): What is it? Structured method for process analysis and design, documenting standard work, and monitoring expected performance levels. Visual methodology that integrates key time and quality metrics into conventional cross- functional process maps. 4

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**Metrics-Based Process  
Mapping: Identifying and  
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VSM pairs particularly well with Metrics-Based Process Mapping (MBPM) practice. Used together, VSM represents flow of value



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through a system at a macro level and MBPM represents lower-level implementation steps and processes. Look at Value Stream Mapping  
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**Identifying And Eliminating  
Waste In Office And Service  
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Identifying and eliminating quality metrics that are essential for designing improved processes. Building on the success of its popular predecessor, *Metrics-Based Process Mapping: An Excel-Based Solution*, this book takes readers to the next level in understanding processes and process improvement. Included with the book is an interactive macro-driven Excel tool, which allows users to electronically capture their current and future state maps. The tool also audits the maps for completeness, summarizes the metrics, and auto-calculates the improvements. Improvements to this version include: Foundational content about processes—what they are and how they vary A description

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of the difference between value-stream and process-level maps  
New content about how to bridge the gap between your current state and your desired future state  
Tips for effective team formation and mapping facilitation  
An implementation plan for those using the mapping methodology as a standalone tool and not part of a Kaizen Event  
The Excel-based tool included on the accompanying CD provides readers with a user-friendly way to electronically archive manually created maps in team settings for easier storage and distribution across your entire organization.  
While current and future state MBPMs are initially created during team-based activities using butcher paper and post-its, the

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electronic maps serve as standard work documentation for the improved process, enabling training, communication, and process monitoring activities. This

flexible, user-friendly tool includes: A custom toolbar that simplifies map creation and editing Automated calculation of key metrics An audit feature to prevent mapping errors The ability to simulate how improvements will impact staffing requirements System

Requirements: The tool is intended for use on PCs using Excel 2003 or later—it will NOT function with earlier versions of Excel, or on Macintosh computers. View a demo of the Excel tool at:

[www.mbpmapping.com](http://www.mbpmapping.com)

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Metrics-Based Process Mapping (MBPM) is a methodology that was developed to support the adoption of lean practices in office, service, and technical environments. Designed and developed by lean practitioners, this technique integrates the functional orientation of conventional swim-lane process maps with the time and quality metrics used in value stream mapping. While MBPM can be used to help improve any cross-functional process, it is an especially effective means for understanding and acting on office, service, and technical process improvement

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opportunities identified during value stream mapping. View a presentation of this valuable tool in action -

<http://vimeo.com/27016122> This CD provides improvement teams with an Excel-based solution to electronically archive and distribute current and future state MBPMs created with paper and Post-it® notes. This flexible user-friendly tool includes: A custom toolbar that enables mapping-related functionality, including the ability to insert, reorder, or remove steps and functions Automated calculation of key process performance metrics An audit tool that ensures a map contains the data required to auto-calculate the metrics needed to compare process performance

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from the current to the projected future state Easy to use with no installation necessary, the tool requires only basic Excel experience. It includes a detailed step-by-step instruction guide that walks users through the process of creating a metrics-based process map. System Requirements: The tool is intended for use on PC's using Excel 2003 or later; it will NOT function with earlier versions of Excel, or on Macintosh computers.

Metrics-Based Process Mapping (MBPM) is a tactical-level, visual mapping approach that enables improvement teams to make effective, data-based decisions regarding waste elimination and



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measuring ongoing process performance. The mapping technique, often used to drill down from a value stream map, integrates the functional orientation of traditional swim-lane process maps with time and quality metrics that are essential for designing improved processes. Building on the success of its popular predecessor, Metrics-Based Process Mapping: An Excel-Based Solution, this book takes readers to the next level in understanding processes and process improvement. Included with the book is an interactive macro-driven Excel tool, which allows users to electronically capture their current and future state maps. The tool also audits the

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Improvements to this version

include: Foundational content about processes—what they are and how they vary A description of the difference between value-stream and process-level maps New content about how to bridge the gap between your current state and your desired future state Tips for effective team formation and mapping facilitation An implementation plan for those using the mapping methodology as a standalone tool and not part of a Kaizen Event The Excel-based tool included on the accompanying CD provides readers with a user-friendly way to electronically archive manually

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created maps in team settings for easier storage and distribution across your entire organization.

While current and future state MBPMs are initially created during team-based activities using butcher paper and post-its, the electronic maps serve as standard work documentation for the improved process, enabling training, communication, and process monitoring activities. This flexible, user-friendly tool includes:

- A custom toolbar that simplifies map creation and editing
- Automated calculation of key metrics
- An audit feature to prevent mapping errors
- The ability to simulate how improvements will impact staffing requirements

System Requirements: The tool is

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Kaizen Events are an effective way to train organizations to break unproductive habits and adopt a continuous improvement philosophy while, at the same time, achieve breakthrough performance-level results.

Through Kaizen Events, cross-functional teams learn how to make improvements in a methodological way. They learn how to quickly study a process,

The first of its kind—a Value

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Stream Mapping book written for those in service and office environments who need to streamline operations Value

Stream Mapping is a practical, how-to guide that helps decision-makers improve value stream efficiency in virtually any setting, including construction, energy, financial service, government, healthcare, R&D, retail, and technology. It gives you the tools to address a wider range of important VSM issues than any other such book, including the psychology of change, leadership, creating teams, building consensus, and charter development. Karen Martin is principal consultant for Karen Martin & Associates, LLC, instructor for the University of

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California, San Diego's Lean Enterprise program, and industry advisor to the University of San Diego's Industrial and Systems Engineering program. Mike Osterling provides support and leadership to manufacturing and non-manufacturing organizations on their Lean Transformation Journey. In a continuous improvement leadership role for six years, Mike played a key role in Square D Company's lean transformation in the 1990s.

Is Lean a fit for your healthcare organization? Various methodologies can be used to help organizations achieve their objectives depending on their criteria: lowest risk of failure, fast to resolution, or lowest cost for

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deployment. But what every organization should consider is which methodology will have the greatest impact. Lean, a systematic approach to understanding and optimizing processes, may be the fit for your organization. Learn more in this new IBM® Redpaper™ publication, *A Guide to Lean Healthcare Workflows*, by Jerry Green and Amy Valentini of Phytel (An IBM Company). The paper delves into the five steps of Lean: Define value from the patient's perspective Map the value stream, and identify issues and constraints Remove waste, and make the value flow without interruption Implement the solution, and allow patients to pull value Maintain the gain, and

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pursue perfection. It describes each step in-depth and includes techniques, example worksheets, and materials that can be used during the overall analysis and implementation process. And it provides insights that are derived from the real-world experience of the authors. This paper is intended to serve as a guide for readers during a process-improvement project and is not necessarily intended to be read end-to-end in one sitting. It is written primarily for clinical practitioners to use as a step-by-step guide to lean out clinical workflows without having to rely on complex statistical hypothesis-testing tools. This guide can also be used by clinical or nonclinical practitioners in non-patient-



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centered workflows. The steps are based on a universal Lean language that uses industry-standard terms and techniques and, therefore, can be applied to almost any process.

Praise for Detail Process Charting  
"A must-read for any competitive organization, Detail Process Charting: Speaking the Language of Process provides a comprehensive, yet clear, explanation of how to utilize one of the most powerful tools available to improve work processes. [Graham] has successfully integrated the history, success stories, and wisdom of those in the field who have applied this time-tested tool." -Jim Denyes, Training

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Safety and Health, and  
Waste in Office And Service  
Environmental Training Center  
Processes Author: Karon  
Author, Work Smarter, Not Harder

"This book will be a valuable resource for all those interested in work simplification and its implementation. Excellent answers to the 'who,' 'what,' 'when,' 'how,' and 'why' of work simplification are provided in an understandable and very useful level of detail. Graham has obviously 'been there, done that.'

" -John A. Roberts III, Adjunct Professor School of Business Administration, University of Dayton "The keys to this approach . . . are the involvement of the workers and the simplicity of the charting approach. Even those participants who have

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never seen a process chart can almost instantly see how the process works, their role in it, and how it can be improved. This level of involvement means continuous buy-in, which significantly improves the chances of success. The emphasis on the document as the key process element and the ability to diagram the document to flow easily, rapidly, and clearly set this approach apart from all the others." -Fredric D. Heilbronner, Director of Systems Consulting, eForms Digital Consulting & Software Services, Inc. "Much has been written about charting and business systems analysis, but I have not seen anything as comprehensive and clear as Ben Graham's book. Writing in simple,

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easy-to-follow language with plentiful illustrations and practical examples, this book takes the reader through the full spectrum of the charting process from initial analysis to managing charting libraries. This book is a must-have for all process improvement analysts and managers wanting to improve their organizational efficiency."

-Robert Barnett, Managing Director Robert Barnett and Associates Pty. Ltd.

Value-stream maps are the blueprints for lean transformations and Learning to See is an easy-to-read, step-by-step instruction manual that teaches this valuable tool to anyone, regardless of his or her

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background. This groundbreaking workbook, which has introduced the value-stream mapping tool to thousands of people around the world, breaks down the important concepts of value-stream mapping into an easily grasped format. The workbook, a Shingo Research Prize recipient in 1999, is filled with actual maps, as well as engaging diagrams and illustrations. The value-stream map is a paper-and-pencil representation of every process in the material and information flow, along with key data. It differs significantly from tools such as process mapping or layout diagrams because it includes information flow as well as material flow. Value-stream mapping is an overarching tool

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that gives managers and executives a picture of the entire production process, both value and non value-creating activities. Rather than taking a haphazard approach to lean implementation, value-stream mapping establishes a direction for the company. To encourage you to become actively involved in the learning process, Learning to See contains a case study based on a fictional company, Acme Stamping. You begin by mapping the current state of the value stream, looking for all the sources of waste. After identifying the waste, you draw a map of a leaner future state and a value-stream plan to guide implementation and review progress regularly. Written by two

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experts with practical experience, Mike Rother and John Shook, the workbook makes complicated concepts simple. It teaches you the reasons for introducing a mapping program and how it fits into a lean conversion. With this easy-to-use product, a company gets the tool it needs to understand and use value-stream mapping so it can eliminate waste in production processes. Start your lean transformation or accelerate your existing effort with value-stream mapping. [Source : 4e de couv.]

As tech giants and startups disrupt every market, those who master large-scale software delivery will define the economic landscape of the 21st century,

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Just as the masters of mass production defined the landscape in the 20th. Unfortunately, business and technology leaders are woefully ill-equipped to solve the problems posed by digital transformation. At the current rate of disruption, half of S&P 500 companies will be replaced in the next ten years. A new approach is needed. In Project to Product, Value Stream Network pioneer and technology business leader Dr. Mik Kersten introduces the Flow Framework—a new way of seeing, measuring, and managing software delivery. The Flow Framework will enable your company's evolution from project-oriented dinosaur to product-centric innovator that thrives in the Age of Software. If you're



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